

Chapter 6. Local Institutional Capability

Local Government Structure

The latest election was conducted last May 2016 and their term would last until June 30, 2019. The following table shows the current elected officials of the Province of Cavite.

Table 6.1 *List of Elected Provincial Officials, Province of Cavite, July 1, 2016 – June 30, 2019.*

Position	Name
Governor	Hon. Jesus Crispin C. Remulla
Vice Governor	Hon. Ramon Jolo B. Revilla, III
Sangguniang Panlalawigan Members:	
1st District	Hon. Gilbert V. Gandia Hon. Ryan R. Enriquez
2nd District	Hon. Edralin G. Gawaran Hon. Reynaldo M. Fabian
3rd District	Hon. Homer T. Saquilayan Hon. Larry Boy S. Nato
4th District	Hon. Teofilo B. Lara Hon. Valeriano S. Encabo
5th District	Hon. Marcos C. Amutan Hon. Ivey Jayne A. Reyes
6th District	Hon. Raymundo A. del Rosario Hon. Felix A. Grepo
7th District	Hon. Rainer A. Ambion Hon. Reinalyn V. Varias
President, Liga ng mga Barangay	Hon. Francisco Paolo P. Crisostomo
President, Cavite Councilors' League	Hon. Kerby J. Salazar
President, Provincial Sangguniang Kabataan Federation	Hon. Rhyann Natanauan

Provincial Government Employees

The workforce of the Provincial Government Employees is classified according to the status of employment such as elected, permanent, temporary, co-terminus, contractual, casual and job orders.

According to the Human Resource Management Office, the workforce of PGC has decreased to 2,599 in 2018 from 2645 in 2017. The bulk of the employees are having permanent status. This means that they are holding positions that are approved as under plantilla. The next bulk of employees are casual (844). 139 employees are co-terminus. They are those that automatically ends employment contract when the political term of the officials also ends.

Table 6.2 *Provincial Government Employees by Status of Employment, Province of Cavite: 2016-2018.*

Status of Employment	2016	2017	2018
Elected	18	18	18
Permanent	1,619	1,625	1,572
Temporary	6	5	4
Co-terminus	138	136	139
Contractual	25	24	22
Casual	861	837	844
Emergency			18
Total	2,667	2,645	2,599

Source: OPG – Human Resource Development Office, Trece Martires City.

Provincial Government Offices

The Provincial Government of Cavite has been very innovative in its organizational structure, creating new offices to cope up with the current needs of the province. Currently, there are 23 provincial offices headed by department heads, ten provincial units and nine provincial satellite hospitals. These satellite hospitals have designated Chiefs of Hospital.

The Administration Office is divided into three areas; such as internal affairs, external affairs, and community affairs. Each department was assigned to a group according to the nature of their operation. This system made monitoring easier. The PGC also established optional departments which are non-existent in other provinces such as the Provincial Cooperative, Livelihood and Entrepreneurial Department, the Cavite Office of Public Safety, the Provincial Information and Communications Technology Office and the Cavite Quality Management Office.

Administrative Governance

Office of the Provincial Governor

The Chief Executive of the province exercises powers and performs duties and functions for the efficient, effective and economical governance for the general welfare of the province and its inhabitants.

OPG – Human Resource and Management Office (HRMO)

The HRMO is responsible for the human resource development in the Provincial Government, as well as the implementation of all laws governing recruitment, transfer, discipline, promotion, separation and compensation/benefits of all personnel; and maintain and updates personnel management and information system and processes payroll accurately and efficiently.

OPG – Public Employment Services Office (PESO)

Public Employment Services Office serves as the arm and information office of the Provincial Government on public employment assistance mandated to provide employment opportunities, referrals and acts as link for various services and programs of the Department of Labor and Employment and other related government agencies

OPG-Provincial Housing Development and Management Office

By virtue of Sangguniang Panlalawigan Resolution No. 139, Series of 2010, this office is tasked to implement good governance and deliver efficient public services through provision of public safety and civil security services, road safety and traffic management programs, disaster risk management services and rescue and emergency assistance during calamities and man-made disasters.

Responsible in the formulation of a plan to provide decent shelter to the underprivileged, homeless families as well as government and private employees who have formal income in the province for consideration of the Local Chief Executive and Sangguniang Panlalawigan.

OPG – Persons with Disabilities Affairs Office (PDAO)

PDAO ensures that policies, programs and services for persons with disabilities are implemented for them to fully participate in building an executive society for all; and carries out the task of monitoring, evaluating, data gathering, need assessment, planning, establishing a production center, creation of job opportunities and advocacies for PWDs.

OPG-Youth and Sports Development Office

This office is tasked to institute programs, projects and activities related to youth and sports development by promoting and protecting not only the physical, but also the moral, spiritual, intellectual and social well-being of the Cavite Youth and recognizing the vital role in nation-building by strengthening youth organizations in the province through networking and partnership with various NGOs, POs and GOs for resources augmentation.

OPG – Cavite Quality Management Office (CQMO)

Cavite Quality Management Office is responsible in overseeing the effectiveness of the Quality Management System in the Provincial Government of Cavite upon its conferment as ISO 9001:2008 Certified Provincial Government in May 2012.

OPG-Provincial Jail

The Provincial Warden keeps, operates and maintains the provincial jail where convicted provincial prisoners can serve their sentence and detention prisoners could be held provisionally pending the final disposition of their cases. The office is also in-charge of developing plans to rehabilitate the prisoner under custody.

Internal Audit Services Unit

The Internal Audit Unit is mandated for the evaluation of management controls and operations performance and the determination of degree of compliance with laws, regulations, managerial policies, accountability measures, ethical standards and contractual obligations.

OPG – Road Safety Division

The Office is mandated to take charge of the control and management of traffic in all provincial roads and major thoroughfares in the province and to assist motorists in distress and pedestrians crossing the streets and to apprehend undisciplined and erring drivers

Office of the Vice Governor

The office of the Vice Governor supervises the legislative body of the province, and reviews all enacted ordinances, approved resolutions and appropriate funds for the general welfare of the province and its people.

Office of the Sangguniang Panlalawigan

Enacts such ordinances as maybe necessary to carry into effect and discharge the responsibilities conferred upon it by law and such as be necessary and proper to provide for health, safety and convenience, maintain peace and order, improve public morals and promote the prosperity and general welfare of the province and inhabitants. The Office of the Provincial Board Secretary is responsible for the provision of a secretariat and maintenance of provincial archives.

Provincial Treasurer's Office (PTO)

The office is responsible for collection of taxes throughout the province including national, provincial and municipal taxes and other revenues authorized by law. It improves and stabilizes the finances of the province and the municipalities. It delivers a continuous program of improved local revenues collection efficiency and management of financial resources. It also provides the province and municipalities with an efficient and progressive organization for fiscal administration particularly in the collection and disbursement of funds, local taxation and other related auxiliary services. It acts as the custodian of all funds of the provincial government.

Provincial Assessor's Office

Headed by the Provincial Assessor, this office has the following functions: Issues tax declaration of real

properties, keeps record of all transactions affecting transfer of land ownership, leases, mortgages and real property rentals; inspects and reassesses properties under protest or appeal and prepares schedule of values for taxation purposes; updates property tax maps and reappraisal of different municipalities; compiles deed of sale transaction; and establishes systematic method of property indexing and record keeping.

Provincial Accounting Office

The office is responsible for accounting and internal audit services of the provincial government. They are also mandated to apprise the Chief Executive and the Sangguniang Panlalawigan on the financial status of the LGU through the submission of financial statements. The office is also responsible for overseeing that the financial resources of the provincial government are spent on a cost-effective way.

Provincial Budget Office (PBO)

The Office is responsible for inter-office coordination and assistance on budget preparation, budget integration and reports preparation for consideration of the local chief executive and the Sangguniang Panlalawigan. It also sought techniques and mechanism of control over budget execution to ensure that the local government's resources are properly allocated.

Provincial Planning and Development Office (PPDO)

The PPDO is in charge of the formulation of comprehensive development plans and policies for the consideration of the Provincial Development Council (PDC). It conducts studies and researches and training programs to support plan formulation, and promotes people participation in its planning activities. Likewise, it integrates and coordinates sectoral plans and studies undertaken by different functional groups or agencies and monitors and evaluates the implementation of development programs, projects and activities. The office is composed of four (4) divisions to wit: Administrative Staff; Plans and Programs Division; Research, Statistics, Monitoring and Evaluation Division and Special Projects Division. The office is also responsible for providing technical assistance to municipalities and cities within the province and serves as the technical arm of the provincial governor.

Provincial Legal Office

The Provincial Attorney acts as the legal counsel of the province. He represents the province in civil cases wherein the province or any office in his official capacity is a party. He also conducts investigation or hearing of administrative case assigned by the Governor and acts as legal adviser of the provincial and municipal government under its jurisdiction.

Office of the Provincial Administrator

The office supervises and coordinates all activities of the various offices in the province including planning directions and control administrative functions of the different offices under the Office of the Provincial Governor.

General Services Office (GSO)

The office performs supply and property procurement and maintenance functions, including non-personal service of the provincial government. It takes custody of and accountability for all properties, real or personal owned by the provincial government and those extended to it in the form of donations, operations, assistance and counterpart of joint projects. It maintains and supervises janitorial, security, landscaping and other related services in all provincial public buildings and other real properties whether owned or leased by the provincial government. It enforces policies and records management relative to records creation and maintenance. It performs disposal action on disposable records of the provincial government.

Provincial Information and Community Affairs Department (PICAD)

This office is tasked to provide correct information on the thrusts and projects of the provincial government through broadcast and print media. Through them, the public is made aware of all the activities and transactions of the LGU. It also coordinates and assists in the implementation of programs and projects of both national and local government units.

Cavite Office of Public Safety

By virtue of Sangguniang Panlalawigan Resolution No. 139, Series of 2010, this office is tasked to implement good governance and deliver efficient public services through provision of public safety and civil security services, road safety and traffic management programs, disaster risk management services and rescue and emergency assistance during calamities and man-made disasters.

Provincial Information and Communications Technology Office (PICTO)

The office acts as lead agency in the evaluation and implementation of information and communication technology and other convergence on ICT in the Province. It handles the network and hardware administration and maintenance, which provides technical support within and outside of the provincial government. The Cavite Computer Center is part of PICTO that provides free and quality computer education on basic and advance computer and information technology courses for all Caviteños, most particularly the out-of-school youth.

Provincial Disaster Risk Reduction and Management Office

The office was created through Provincial Ordinance No. 191. It is responsible for setting the direction, development, implementation, and coordination of disaster risk reduction and management programs within the province of Cavite as provided for by Republic Act 10121.

Economic Governance

Provincial Engineer's Office

The Office is mandated to undertake the planning, design and implementation of infrastructure projects of the province and the maintenance & repair of the provincial roads and bridges, quarry operations/production and maintenance, repair and utilization of heavy equipment/service vehicles.

Provincial Agriculture Office

The office is responsible for social welfare development plans, programs and project. It adopts policies to encourage effective implementation; promotes, supports and coordinates the establishment, expansion and maintenance of social welfare development; promotes, builds and strengthen people's organization for empowerment towards effective social welfare development system of the province; promotes, supports and coordinates network and facilities for identification and delivery of appropriate intervention to its constituents; and coordinates related activities in the province through sustained information, education, communication program and the maintenance of viable structures.

Office of the Provincial Veterinarian

The Provincial Veterinary Office is mandated to plan, organize, direct the conduct of overall activities of the office concerning poultry and livestock production of the province. Supervise and enforce discipline pertaining to norms of conduct in the effective performance of tasks pursuant to manual operation guidelines and policies. Execute and implement policies and regulations, work programs and plans laid down by governor's office. Render administrative and Technical decision within the limit of authority. Attend meetings conferences, coordinates with other agencies relative to the office programs and projects. Serve as farm adviser and frontline of all veterinary services.

Provincial Government-Environment and Natural Resources Office

Under Section 26 of the Local Government Code 1991 and Cavite Provincial Executive Order No. 21 (Series of 2002), Provincial Government and Natural Resources Office is mandated to consult with the LGUs, NGOs and other sectors in the Province of Cavite as with regards to the planning, implementation of any projects or programs that may cause pollution, depletion of non-renewable

resources, loss of biodiversity, rangeland, cropland, climatic change, extinction of local flora and fauna and denudation of forest ecosystem.

Provincial Cooperative, Livelihood and Entrepreneurship Development Office (PCLEDO)

This office is mandated to provide technical support to the Provincial Governor in carrying out measures to ensure the delivery of basic services and provision of facilities through the development of new economic enterprises, cooperatives and provision of alternative sources of income through livelihood projects, so as to improve the economic and social conditions of its constituents.

Provincial Tourism and Cultural Affairs Office

Through Provincial Ordinance No. 217 passed in September 17, 2018, the Provincial Tourism and Cultural Affairs Office was established from the then Provincial Tourism Office unit. The office formulates policies, and conceptualizes and implements programs on tourism and cultural product development and promotion; oversees tourism facilities owned by the Provincial Government of Cavite; monitors standards and accreditation of tourism-related establishments and services; supervises affairs that promote cultural heritage and growth of province; coordinates with LGUs and NGAs for the integration of provincial tourism and cultural agenda through development plans; and develops partnership and linkages between LGUs and tourism stakeholders.

Social Governance

Provincial Health Office (PHO)

The primary function of the Provincial Health Office is to ensure the efficient, effective economical delivery of medical, hospital and other support health services which include primary, secondary and tertiary health facilities as provided under Section 17 of the Local Government Code of 1991. It formulates and implements policies, rules and regulations, plans, programs, and projects, to strengthen the operation of the office and to promote the health of the people in consideration of the Sanggunian and upon approval of the Governor.

The Office is responsible for the formulation of policy direction on health services, program development and implementation, sanitary inspection, health information and education, health administration, inter-agency coordination on health policies and programs for both government offices and non-governmental organization. It also has a general field supervision function over rural health units of the province.

The four (4) medicare hospitals serve as the primary health care resource in the locality with emphasis on

health promotion, disease prevention and provision of a wide range of medical and health related activities.

Provincial Social Welfare and Development Office (PSWDO)

The office is responsible for social welfare development plans, programs and project. It adopts policies to encourage effective implementation; promotes, supports and coordinates the establishment, expansion and maintenance of social welfare development; promotes, builds and strengthen people’s organization for empowerment towards effective social welfare development system of the province; promotes, supports and coordinates network and facilities for identification and delivery of appropriate intervention to its constituents; and coordinates related activities in the

province through sustained information, education, communication program and the maintenance of viable structures.

Provincial Population Office

The office assists the local chief executive in the implementation of the constitutional mandate relative to population development and responsible parenting through the promotion of concepts designed to raise the awareness on population issues as they relate to development strategies.

Table 6.3 Provincial Department Heads, Provincial Government of Cavite: 2018

Department Head	Office	Location
Mr. Renato A. Abutan	Provincial Administrator - Internal Affairs	Ground Floor, Provincial Capitol
Mr. Alvin S. Mojica	Provincial Administrator - Community Affairs	Ground Floor, Provincial Capitol
Ms. Michelle F. Alcid	Provincial Board Secretary - Sangguniang Panlalawigan	Legislative Building
Ms. Marciana L. Joya	Provincial Treasurer's Office	Provincial Finance Building
Mr. Raymundo D. Salazar	Provincial Assessor's Office	Provincial Finance Building
Mr. Lauro D. Monzon	Provincial Accounting Office	Provincial Finance Building
Ms. Dulce Tangco	Provincial Budget Office	Provincial Finance Building
Mr. Jesus I. Barrera	Provincial Planning and Development Office	2 nd Floor, Provincial Capitol
Mr. Ferdinand A. Belamide	Provincial General Services Office	General Services Building
Atty. Gerardo P. Sirios	Provincial Legal Office	Ground Floor Provincial Capitol
Ms. Evelyn M. Reyes	Provincial Information and Community Affairs Department	2 nd Floor, Provincial Capitol
Ms. Cecilia D. Miranda	Cavite Office of Public Safety	Capitol Compound
Ms. Camille Lauren V. Del Rosario	Provincial Information and Communication Technology Office	2 nd Floor, Provincial Capitol
Engr. Gilbert V. Gandia	Provincial Engineer's Office	PEO Compound
Ms. Lolita C. Pereña	Provincial Agriculture's Office	OPA Compound
Dr. Gloria C. Digma	Office of the Provincial Veterinarian	National Government Center
Ms. Anabelle L. Cayabyab	PG-Environment and Natural Resources Office	PEO Compound
Atty. Khervy Reyes	Provincial Cooperative, Livelihood and Entrepreneurial Development Office	CaCoDec Building
Ms. Elinia Imelda Rozelle S. Sangalang	Provincial Tourism and Cultural Affairs Office	2 nd Floor, Provincial Capitol
Dr. Gilberto P. Ilog	Provincial Health Office – Public Health/Technical Services	Gen. Emilio Aguinaldo Memorial Hospital
Dr. Aldous S. Angeles	Provincial Health Office – Hospital Services	Korea-Philippines Friendship Hospital
Ms. Darylvy R. Avila	Provincial Social Welfare and Development Office	National Government Center
Ms. Lorena R. Cron	Provincial Population Office	Capitol Compound

Table 6.4 Provincial Unit Heads, Provincial Government of Cavite: 2018.

Department Head	Office	Location
Ms. Lourdes G. Camero	OPG – Human Resource Management Office	Ground Floor, Provincial Capitol
Dr. Eva R. De Fiesta	OPG – Public Employment Service Office	2 nd Floor, Provincial Capitol
Ms. Ma. Karen B. Camañag-Tupas	OPG – Provincial Housing Development and Management Office	Ground Floor, Provincial Capitol
Mr. Rodel Vincent T. Bae	OPG-Youth and Sports Development Office	Ground Floor, Provincial Capitol
Ms. Michelle F. Alcid	OPG – Cavite Quality Management Office (CQMO)	2 nd Floor, Provincial Capitol
Mr. Reynaldo G. Bayot, Jr.	OPG – Provincial Jail Office	Brgy. Lapidario, Trece Martires City
Ms. Maribel Bernal	OPG – Internal Audit Unit	2 nd Floor, Provincial Capitol
Mr. Rolando Alvaran	OPG – Road Safety Division	City of Imus, Cavite
Ms. Concepcion P. Villanueva	Provincial Library	Legislative Building
Ms. Claudette Trixia M. Flores	OPG – Provincial Disaster Risk Reduction and Management Office	2 nd Floor, Provincial Capitol

National Government Agencies in Cavite

National Government Agencies (NGAs) are permanent or semi-permanent organizations in the machinery of government responsible for the oversight and advertisement and administration of specific functions. Below is the list of NGAs present in Cavite.

Table 6.5 National Government Agencies, Province of Cavite: 2018

Agency	Head	Location
Bureau of Internal Revenue	Ms. Editha Calipusan	BIR Building, Trece Martires City
Bureau of Treasury	Ms. Nancy E. Bernales	City of Imus, Cavite
Commission on Audit	Ms. Vianne L. Mamalateo	Trece Martires City
Commission on Elections	Atty. Sheryl Moresca	Trece Martires City
Civil Service Commission	Dir. Maria Theresa R. Poblador	Capitol Compound, Trece Martires City
Registry of Deeds	Atty. Edgar Santos	Capitol Compound, Trece Martires City
Philippine Information Agency	Mr. Ruel B. Francisco	Trece Martires City
Philippine Statistics Authority	Ms. Lucia Iraida A. Soneja	Government Center Building, Trece Martires City
Department of Science and Technology	Engr. Raul D. Castañeda	Trece Martires City
Philippine Atmospheric, Geophysical and Astronomical Services Administration	Ms. Paz Rusiana	Sangle Point, Cavite City
Philippine Institute of Volcanology and Seismology	Mr. Alex C. Cabrera	PHILVOLCS Tagaytay Seismic Station, Kaybagal South, Tagaytay City
Department of Interior and Local Government	Ms. Eloisa G. Rozul	Government Center Building, Trece Martires City
Department of Labor and Employment	Engr. Ignacio S. Sanqui, Jr.	Hugo Perez, Trece Martires City
National Housing Authority	Arch. Susana V. Nonato	Southville, Trece Martires City
Philippine Health Insurance Corporation	Mr. Gerlon Joseph R. Magpantay	Governor Drive, Hugo Perez, Trece Martires City
Philippine National Police	PSSUPT William Mongas Segun	Camp Pantaleon Garcia, City of Imus
Bureau of Fire Protection	CInsp. Douglas M. Guiyab	Palico, City of Imus, Cavite
Department of Education	Dr. Cherrylou D. De Mesa Dr. Rosemarie D. Torres Dr. Manuela S. Tolentino Ms. Ruth L. Fuentes Dr. Editha M. Atendido	Trece Martires City (Division of Cavite) Division of Cavite City Division of City of Dasmariñas Division of City of Bacoor Division of city of Imus
Technical Education and Skills Development Authority	Mr. Pascual R. Arriola	TESDA Building, Trece Martires City
Department of Agrarian Reform	Mr. James Arthur T. Dubongco	Government Center Building, Trece Martires City
National Food Authority	Ms. Myrna R. Domingo	Pasong Kawayan II, City of Gen. Trias
National Irrigation Administration	Engr. Charlie D. Ibarrola	Naic, Cavite
Philippine Coconut Authority	Mr. Jaime C. Gamier	
Department of Environment and Natural Resources	PENRO: Mr. Raymundo D. Crisostomo CENRO: Mr. Eleuterio Recile	Government Center Building, Trece Martires City
Cooperative Development Authority	Mr. Jose Domingo, Jr.	CaCoDeC Building, Trece Martires City
Department of Public Works and Highways	Engr. Oscar U. Dela Cruz Engr. Arthur D. Pascual, Jr. Engr. Donnie D. Cuna	Cavite I District Engineering Office, Trece Martires City Cavite II District Engineering Office, Mangas, Alfonso Cavite Sub-District Engineering Office, Carmona
Department of Trade and Industry	Mr. Noly D. Guevara	Government Center Building, Trece Martires City
National Telecommunications Commission	Engr. Milagros P. Bersamina	City of Imus

Local Fiscal Management

The financial management in the province involves the classification of budgets into General Fund, Special Education Fund and Trust Fund. General funds are those that are spent for the general expenses of the province like infrastructure projects, social services, economic services and entirety except from educated related programs which budgets are drawn from the special education fund. Special education fund, on the other hand, is being used to supplement teachers under the Local School Board, classroom construction and purchase of educational materials among the other education related expenditures. Certain amount of budget is allocated under the special education fund in order to support the national government in the delivery of educational services. Lastly, trust fund refers to resources which have come officially of the government as trustee, agent, or administrator, or which have been received for fulfillment of some obligation.

Provincial Financial Position

As of December 2018, Cavite has total assets of Php 8,285,960,344.17, total liabilities of Php 1,022,221,376.26 and total net assets/equity of Php 7,263,738,967.91. Among the funds, general fund has the biggest share in total assets, net assets/equity and liabilities.

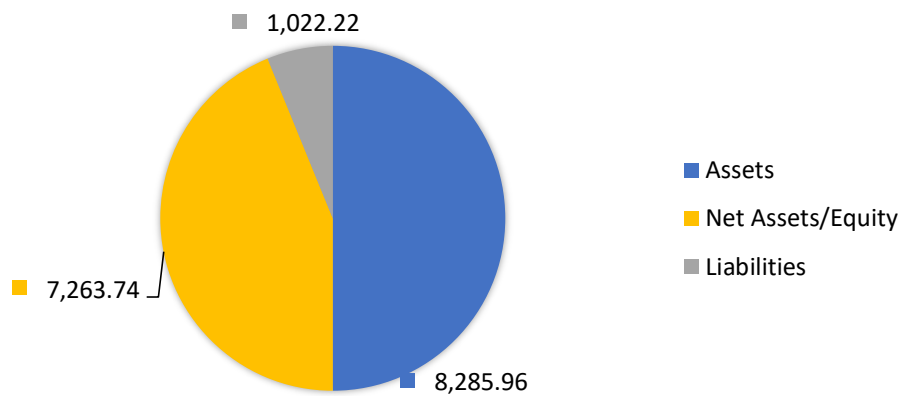


Figure 6.1 Financial Position of Cavite as of December 2018 (in millions)

Table 6.6 Financial Position by Fund; Province of Cavite: 2018

	Total	General Fund	Special Education Fund	Trust Fund
Assets	8,285,960,344.17	7,260,946,930.51	780,957,059.89	244,056,353.77
Liabilities	1,022,221,376.26	692,181,177.33	85,983,845.16	244,056,353.77
Net Assets/Equity	7,263,738,967.91	6,568,765,753.18	694,973,214.73	

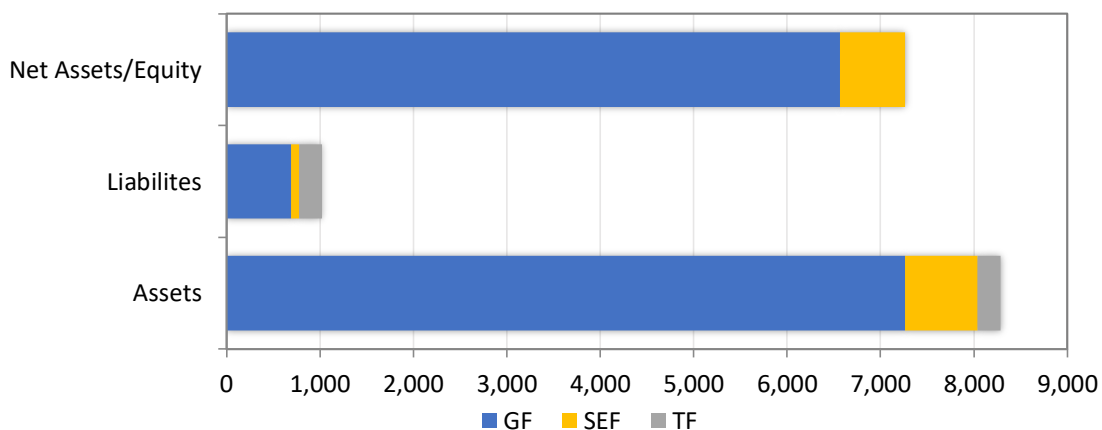


Figure 6.2 Financial Position by Fund; Province of Cavite: 2018 (in millions)

Assets

The combined assets of Cavite totaled to Php 8.285B is composed of current assets amounting to Php 4,183,449,434.83 or 50.49% and non-current assets of Php 4,102,510,909.34 or 49.51%. Of the current assets, cash and cash equivalents of Php 3.452B covers the most representing 82.53% of the total current assets. On the other hand, property, plant and equipment of Php 4.054B cover the most representing 98.82% of the total non-current assets.

Liabilities

The combined liabilities of Cavite aggregates to Php 1,022,221,376.26. It is comprised of current liabilities totaling Php 893,869,983.95 or 87.44% and non-current liabilities totaling Php 128,351,392.31 or 12.56%. The total financial liabilities of Php 270,616,525.88 in current liabilities and Php 85,228,758.35 in non-current liabilities cover the biggest percentage of in both current and non-current liabilities having 30.27% and 66.40% respectively.

Net Assets/Equity

Net assets/equity is the difference between the combined assets and combined liabilities. The net assets /equity in Cavite is composed of restated balance (Php 5,709,428,418.63), surplus for the period (Php 1,422,084,672.79), and adjustments in net assets/equity account (Php 132,225,876.49).

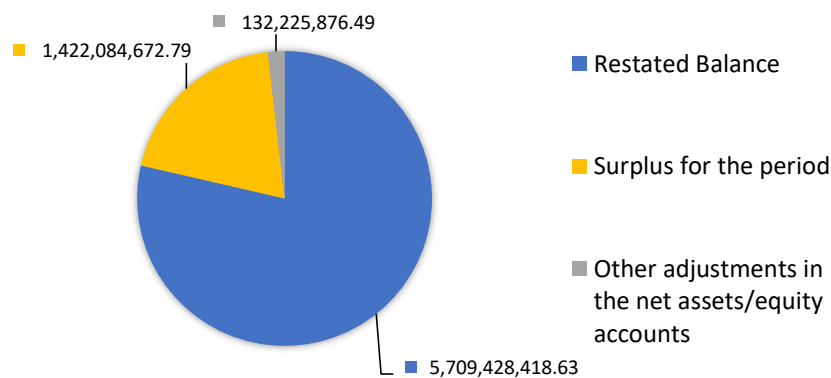
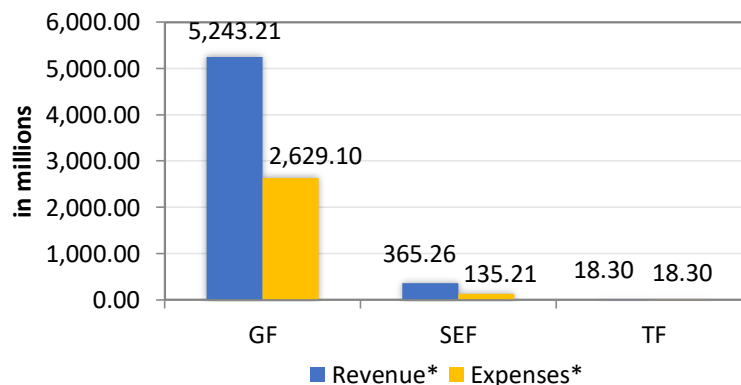


Figure 6.3 Net Assets/Equity Breakdown; Province of Cavite: 2018

Provincial Financial Performance

In 2018, the total revenue totaled to Php 4,204,686,337.00. By fund, 93.61% of the provincial revenue is classified under the general fund while 5.95% under the special education fund and only 0.44% under trust fund. Moreover, the total revenue is composed of revenue from current operations of Php 4.186B or 99.56% and transfers, assistance and subsidy from NGAs/LGUs/GOCCs/Other Funds of Php 18.30M or 0.44%.

The bottom figure of the provincial expenses is Php 2,782,601,664.21. This expenses is composed of current operations of Php 2.656B and total transfers, assistance and subsidy to NGAs/LGUs/GOCCs/Other Funds of Php 125.847M. Moreover, the province has a surplus of Php 1,422,084,672.79 for 2018 which is mostly from the general fund (92%). The general fund was used up to 66.79% while the special education fund was used up to 54.03%. The total fund utilization is pegged at 66.17%. The chart and table below presents the breakdown of revenue and expenses by fund.



*includes transfers, assistance and subsidy (from/to), other non-operating income/losses

Figure 6.4 Revenue and Expenses by Fund; Province of Cavite: 2018

Table 6.7 Results of Operations by Fund; Province of Cavite: 2018

Particulars	Total	General Fund	Special Education Fund	Trust Fund
Revenue	4,204,686,337.00	3,936,154,554.46	250,232,442.54	18,299,340.00
Current Operating Revenue	4,186,386,997.00	3,936,154,554.46	250,232,442.54	
Total Transfers, assistance and Subsidy from	18,299,340.00			18,299,340.00
Other Non - Operating Income	-	-	-	-
Expenses	2,782,601,664.21	2,629,095,705.83	135,206,618.38	18,299,340.00
Current Operating Expenses	2,656,754,062.69	2,503,248,104.31	135,206,618.38	18,299,340.00
Total Transfers, assistance and Subsidy to	125,847,601.52	125,847,601.52		
Losses	-	-	-	-
Surplus (Deficit) for the period	1,422,084,672.79	1,307,058,848.63	115,025,824.16	-

Revenue from Current Operations

For the year 2018, the total revenue from current operations amounting to Php 4,186,386,997.00 was generated from tax revenue, Internal Revenue Collections (IRA), services and business income, and shares, grants and donations. IRA continued to be the top source for Cavite totaling to Php 3,339,794,463.00 resulting to IRA dependency rate of 79.78%. This is 1.12% higher than that of 2017. The goal is to reduce the IRA dependency of the province while increasing the local earnings to support the provincial government operations. Moreover, tax revenue has a share of 17.36% which is lower than last year by 1.26%.

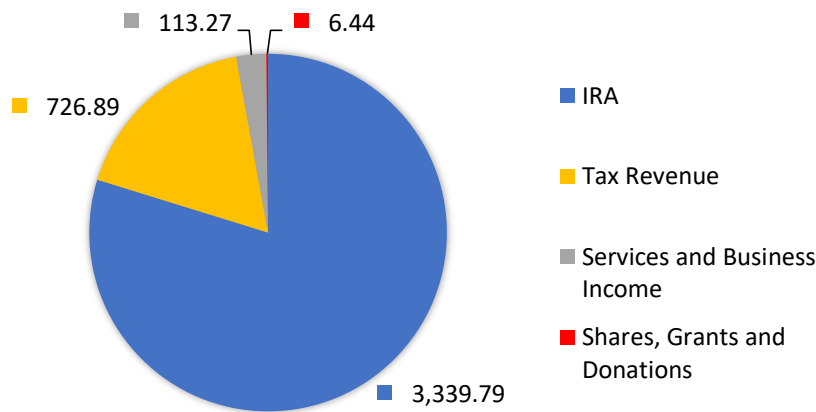


Figure 6.5 Current Operating Revenue Account Composition; Province of Cavite: 2018 (in millions)

Expenses for Current Operations

The total current operating expenses of Php 2,656,754,032.69 is composed of personnel services of Php 1,040,929,829.76 or 39.18%, maintenance and other operating expenses of Php 1,303,369,796.68 or 49.06%, financial expenses of Php 9,435,657.06 or 0.35%, and non-cash expenses of Php 303,018,779.19 or 11.41%. This accounts for 63.02% of the total income. The operating expenses also increased this year by 12.61 from Php 2,359,283,032.75 last year.

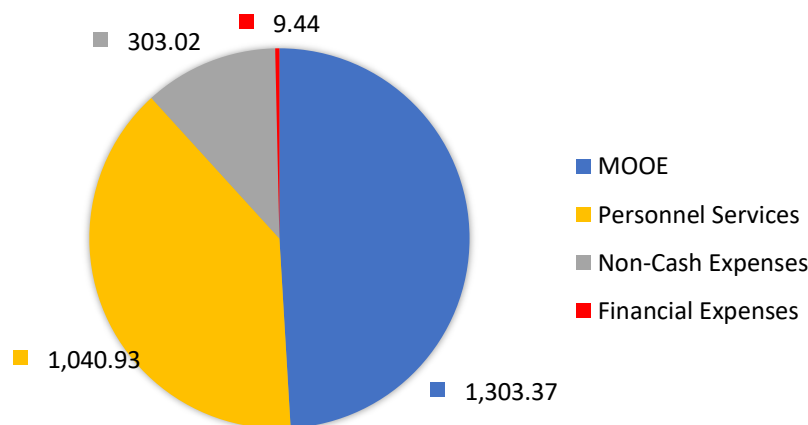


Figure 6.6 Current Operating Expenses Composition; Province of Cavite: 2018 (in millions)

Provincial Cash Flows

The statement of cash flows provides an overview of the province's cash inflows and outflows as well as the net changes in cash resulting from operating, investing, and financing activities.

The statement of cash flow for 2018 showed Php 4.507 billion inflows and Php 3.680 billion outflows resulting in net cash flows of Php 827.590 million. Of the aggregated cash inflows of Php 4.507 billion for 2018, Php 4.507 billion was from operating activities and Php 20,745.00 was from investing activities. On the other hand, the combined cash outflows for all activities was broken down to operating activities of Php 2.897 billion, investing activities of Php 764.252 million, and financing activities of 18.513 million. By fund, the general fund, being the main operating fund of Cavite, posted the biggest amount of cash flows for 2018.

The chart and table below shows the breakdown of cash flows by activity.

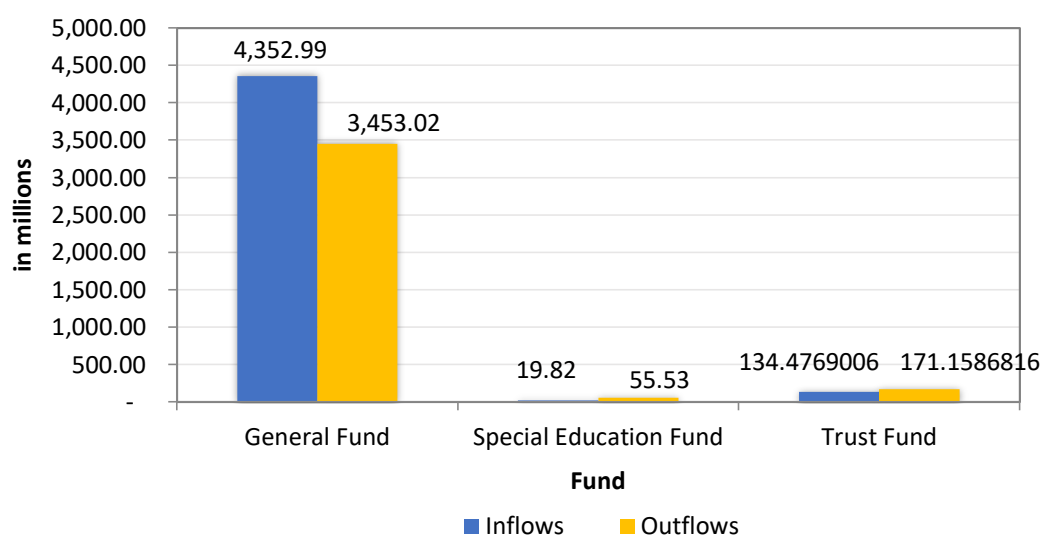


Figure 6.7 Cash Flow by Activity; Province of Cavite: 2018

Table 6.8 Combined Statement of Cash Flows by Fund; Province of Cavite: 2018

Particulars	Total	General Fund	Special Education Fund	Trust Fund
Cash Flows from Operating Activities				
Total Cash Inflows	4,507,274,777.26	4,352,973,706.07	19,824,170.62	134,476,900.57
Total Cash Outflows	2,896,940,264.17	2,690,344,587.27	35,436,995.29	171,158,681.61
Net Cash Flows from Operating Activities	1,610,334,513.09	1,662,629,118.80	(15,612,824.67)	(36,681,781.04)
Cash Flows from Investing Activities				
Total Cash Inflows	20,745.00	20,745.00	-	-
Total Cash Outflows	764,252,492.47	751,774,947.31	12,477,545.16	-
Net Cash Flows from Investing Activities	(764,231,747.47)	(751,754,202.31)	(12,477,545.16)	-
Cash Flows from Financing Activities				
Total Cash Inflows	-	-	-	-
Total Cash Outflows	18,512,693.22	10,899,880.68	7,612,812.54	-
Net Cash Flows from Financing Activities	(18,512,693.22)	(10,899,880.68)	(7,612,812.54)	-
Total Cash Provided by Operating, Investing and Financing Activities	827,590,072.40	899,975,035.81	(35,703,182.37)	(36,681,781.04)
Cash at the beginning of the year	2,882,316,641.94	2,536,451,298.51	176,095,088.36	169,770,255.07
Cash balance ending December 31, 2018	3,709,906,714.34	3,436,426,334.32	140,391,905.99	133,088,474.03